



THE TSCN MEMBERSHIP PLEDGE

Tri-State Specialized Care Network (TSCN)

We are independent private-practice doctors. We answer to our patients and to our profession — not to a corporation, a payer or a network. We stand together because care is an obligation people owe one another, and no independent doctor should have to carry that obligation alone. In the spirit of the Hippocratic Oath, we make these promises to our patients and to each other.

WHAT WE ARE

TSCN is a spine-focused network that connects independent doctors through shared care coordination and disciplined referral pathways, facilitated by secure technology. Its purpose is to move the right patients to the right doctors efficiently while preserving professional independence.

HOW THE GUILD WORKS

CARE COORDINATORS

Shared Care Coordinators (CCs) move patients and information between member practices. They answer to member doctors, not to a corporate employer.

PATIENT CHOICE

Referral recommendations are neutral and structured. The patient chooses the member doctor.

QUIET TECHNOLOGY

Technology and Artificial Intelligence (AI) work in the background. No TSCN Electronic Medical Record (EMR), no software to install, no app to learn.

MEMBERSHIP AND PARTICIPATION

There is no fee or financial obligation incurred by becoming a member. Fees are associated only with services rendered, should you elect to use them. To participate in TSCN care pathways, a member doctor completes a one-time credentialing process and enrolls in at least one unit of Care Coordination — critical to our success as a private-practice collaborative. Service fees reflect fair market value, never payment for referrals or their volume.

YOUR PRACTICE REMAINS YOURS

You keep all of the ownership and decision-making power you had before you joined. TSCN does not employ you, buy into your practice or direct your clinical care.

WITHIN OUR MEMBERSHIP

What we build together stays with us. Member discussions, referral pathways, network plans and the colleagues we bring forward are held in confidence within the TSCN membership. When a fellow member is the right doctor for a patient — and the patient agrees — we look to one another first.

THE INVITATION

TSCN grows by invitation, one trusted colleague at a time. To invite a doctor, ask them to call a TSCN Care Coordinator on the Doctor Line and to mention you as the inviting member.

THE DOCTOR LINE ♦ (732) 800-5762

EMAIL ♦ support@tscn.care

A Care Coordinator will introduce TSCN, answer questions and arrange the next steps.

THE ARTICLES OF THE PLEDGE

These promises are the foundation of membership. Each member doctor affirms them freely.



I I BELIEVE Patients come first.

I PROMISE I will put the welfare of the patient ahead of the interests of the network, my practice or any other organization.

II I BELIEVE Clinical judgment must remain independent.

I PROMISE I will make medical decisions with my patient, free from inappropriate employer, corporate, payer or network influence.

III I BELIEVE The patient chooses.

I PROMISE I will respect my patient's right to choose any doctor, inside or outside our membership.

IV I BELIEVE Referrals serve patient care — and nothing else.

I PROMISE I will always refer for the purpose of improving patient care, first and foremost, and never for any other reason — not reciprocity, not payment, not volume.

V I BELIEVE Care must be necessary.

I PROMISE I will recommend, order and perform only services that are medically necessary for my patient, and I will document the reason for each.

VI I BELIEVE Integrity is not negotiable.

I PROMISE I will never offer, pay, solicit or accept anything of value in exchange for a referral, and I will follow the laws that govern referrals, billing and patient privacy.

VII I BELIEVE Our strength is our membership.

I PROMISE When a fellow member is right for my patient and my patient agrees, I will look first within our membership.

VIII I BELIEVE What we share stays among us.

I PROMISE I will keep member discussions, patient pathways and network plans within the TSCN membership.

IX I BELIEVE Every referral closes the loop.

I PROMISE I will communicate with the other doctors caring for my patients, help necessary information follow the patient, and support follow-through so everyone knows what comes next.

X I BELIEVE Technology should serve people.

I PROMISE I will support technology and AI that strengthen doctors, Care Coordinators and the doctor-patient relationship — not replace them.

XI I BELIEVE The guild grows by invitation.

I PROMISE I will invite colleagues I trust to call a TSCN Care Coordinator on the Doctor Line, and I will vouch only for doctors to whom I would send my own family.

XII I BELIEVE Private practice has a future worth building.

I PROMISE I will participate — contribute ideas, give feedback, support my colleagues — and help build a better model of independent medicine for doctors and the patients we serve.

I ACCEPT that care-pathway participation requires one-time credentialing and at least one unit of Care Coordination — fees for services, never for referrals.

I ACCEPT that as a member, I keep all of the ownership and decision-making power I had before I became a member.

I ACCEPT that my private practice remains my private practice after joining TSCN.

AFFIRMED AMONG COLLEAGUES

By my signature, I affirm these Articles and join my colleagues in building a stronger future for independent private-practice medicine and the patients we serve.

There is no fee or financial obligation incurred by becoming a member.

DOCTOR (PRINTED NAME)

SPECIALTY

PRACTICE

SIGNATURE

DATE

INVITING MEMBER DOCTOR